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MEMORANDUM FOR: Director of Central Intelligence   25X1

FROM:

Director, Intelligence Community Staff

SUBJECT: SSCI's National Intelligence Strategy

1. Attached at Tab A is our rewrite of the SSCI's National Intelligence
Strategy. (Their original version is at Tab B.) Rather than start with a
blank piece of paper, we made the decision that certain elements of the SSCI
paper were salvageable and did not cause us any grief. Additionally, we
believe that any alternative we propose to them would be much more palatable
if they observe we did not throw their entire work away.

2. We believe that what is outlined here is achievable and goes along
with the type of activity that we in the Community should be undertaking
anyway. Its essence would be the development of the Strategic Planning Study,
the translation of it into substantive programmatic guidance for the
Community, the formulation of Congressional Justification Books and associated
studies and analyses, and a feedback mechanism which would be an augmented
annual report to the Congress addressing performance on an annual basis
against the challenges. Such an approach eliminates all the detail,
concentrates on key challenges, looks five to ten years into the future, and
does an updating of the Strategic Planning Study about every two years. After
the first two years, it may not be necessary to do a National Foreign
Intelligence Strategy on an annual basis.

3. Having rewritten it hurriedly, we would also say that there continues
to be some redundancy in the paper and its still quite verbose. With
additional effort, this could be pruned down to half to three-quarters of its
size.

Assessment of the SSCI Staff's Proposal

4. First, some general points influencing our response:

-   The SSCI is asking for a mixture of the DCI's strategy for the
    Community and the detailed response of the Community to that
    strategy. It doesn't make sense to provide this information as a
    single document.

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